# **BE YOUR OWN CAUSE.**

# KAISER PERMANENTE. thrive

Elisa Wong, Kaiser Permanente Community Benefit

Maine Worksite Wellness Initiative March 17, 2011



kp.org/communitybenefit



- 1. About Kaiser Permanente
- 2. Physical Activity Strategies
- **3.**Healthy Food Strategies
- 4.Reflections
- **5**.Questions





## **About Kaiser Permanente**

- Founded in 1945
- America's oldest and largest private, nonprofit healthcare organization
- 8.7 million members
- 15,100 physicians representing all specialties
- 167,300 employees
- Operations in 9 states and D.C.
- 35 Hospitals and 454 Medical Offices



Noon-hour loudspeaker health education program in Kaiser Shipyard, Richmond. Staff physician talking on the common cold

From Industrial Medicine, 14:4, April 1945

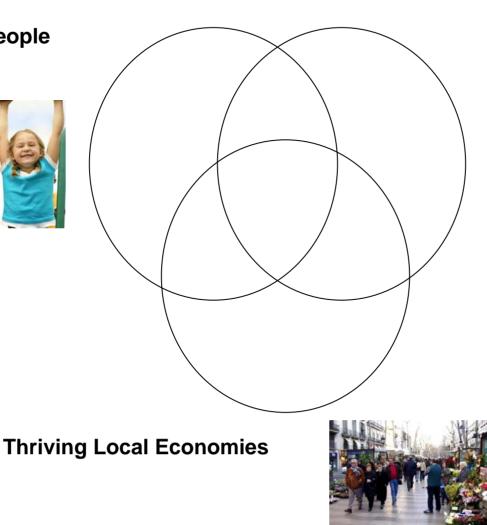


#### **How We Approach Healthy Environments**



**Healthy People** 





#### **Healthy Environments**





## **KP's PA Promotion Strategy**



Element	Target
PA-promoting built environments	Workforce, patients, community
Incentives/amenities for active transit	Workforce
Promotion and social marketing	Workforce
Clinical practice interventions	Patients
Community interventions	Workforce, patients, community

### Industry Standards: The Green Guide for Health



#### **Transportation Operations**

Title	Intent	Credit Goals	Source
TO 1.1 Alternative Transportation: Public Transportation Access	Reduce pollution and land development impacts by minimizing vehicle transportation.	Provide and maintain a building occupant conveyance program (shuttle-link) for buildings that are more than 1/2 mile from commuter rail or subway and 1/4 mile from established bus routes.	Mod
TO 1.2 Alternative Transportation: Low Emitting & Fuel Efficient Vehicles		Own or lease an alternative fuel vehicle fleet, defined as vehicles that are either classified as Zero Emission Vehicles (ZEV) by the California Air Resources Board or have achieved a minimum green score of 40 on the American Council for an Energy Efficient Economy (ACEEE) annual vehicle rating guide, and comprising a minimum of 50% of total fleet mileage driven annually. Provide fueling stations for 100% of alternative fuel fleet, as applicable. Provide preferred parking for low-emitting and fuel-efficient vehicles for 5% of the total vehicle parking capacity of the site.	New
TO 1.3 Alternative Transportation: Carpool Programs	•	Provide and maintain a building occupant carpooling program that serves a minimum of 5% of the full time equivalent (FTE) peak period staff and add no new parking. Provide preferred parking for carpool participants.	New

# **KP Master Planning Standards**

#### **Connect Community to KP**

•Provide community connections to KP destinations.

•Connect the KP facility to the community with bicycle/walking/hiking pathways that promote exercise.

•When community pathways lead to a KP facility, provide connections to these paths.

•When community pathways do not exist near a KP facility, consider including them on the site as a catalyst for their development throughout the community.

•Consider: Bicycle pathways, walking / hiking pathways, community green belts

#### **Connect KP to Community**

•Provide KP connections to community amenities.

•When retail facilities, parks, restaurants, and other amenities are located adjacent to a KP facility, provide walking pathways onsite that connect to the amenities for convenience and to encourage exercise.



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# **KP Master Planning Standards**

Usable open space for staff and patients to promote activity and social capital

- Child play areas
- Exercise paths / par courses
- Jogging / Walking pathways
- Bicycle pathways
- Community or staff gardens
- Picnic or farmer's market areas.
- Outdoor group meeting or activity spaces



together



## **KP Building & Design Standards**

#### **Site Circulation – Pedestrian**

- Provide landscaped buffers between busy roadways and pedestrian walkways.
- Provide at least one covered walkway for times of inclement or hot weather.
- Provide adequate lighting along pedestrian routes.
- Provide safe crosswalks.
- Provide non-slip and non-trip walking surfaces.

#### Site Circulation – Vehicular

 When bicycle pathways are required, segregate them from vehicular traffic. (Segregate bicycles and vehicles to provide a safe and pleasant path for bicycle travel. Avoid "mid-block" crossings that may not be anticipated by drivers.)

#### **Site Parking**

Provide bicycle parking at main building entrance.

#### **Building Planning and Layout – Stairs**

- Locate stairs for convenience and easy movement between floors for staff and members.
- Locate and design stairs to encourage use over elevators.



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### **Key Enablers of Active Transit: Incentives and Amenities**



- Commuter Flex Spending Account (FSA)
- Transit subsidies (up to \$50/month)
- Emergency Ride Home programs
- Preferred carpool/vanpool parking
- Rideshare assistance
- Shuttles to transit
- Bike lockers and bike racks
- Showers







# **Examples**



### **KP Anaheim Medical Center Campus**





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### **KP Anaheim Medical Center Campus**







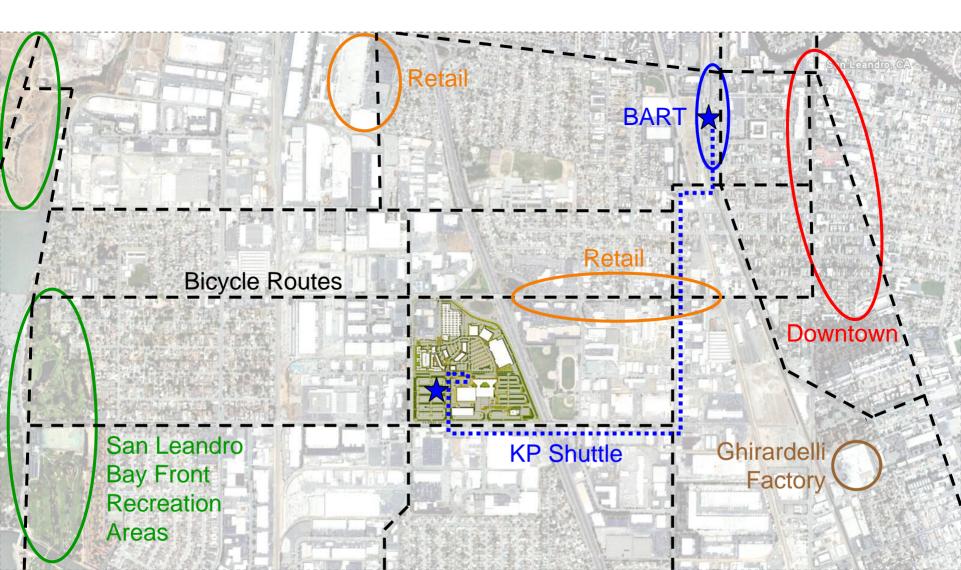
# **KP San Leandro Medical Center Campus**





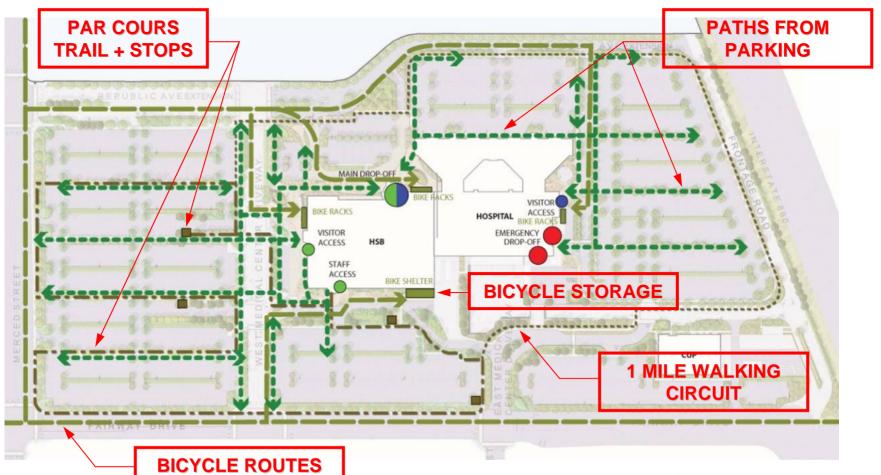
# **KP San Leandro Medical Center Campus**





# **KP San Leandro Medical Center Campus**





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#### **KP Modesto Medical Center Campus**







#### The Power of Promotion: Baldwin Park Medical Center's Thrive Path











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### **Walking Trails and Maps**



#### WALK YOUR WAY TO A HEALTHIER LIFESTYLE! 3333 Wilshire Blvd., Los Angeles, CA 90010

#### During your breaks and lunch, follow the walking route outlined in red to lead to a healthier you!



Distance:	0.36 miles / 0.56 kilometers		
Calories:	41 calories @ 180 lbs weight*		
Time:	6m 60s @ 3 mph		
Steps:	720 total steps		
		<u>Distance</u>	<u>Total</u> <u>Distance</u>
Start to marker A		0.06 miles	0.06 miles
Marker A to marker B		0.12 miles	0.18 miles
Marker B to marker C		0.06 miles	0.24 miles
Marker C to	Finish	0.12 miles	0.36 miles

#### Kaiser Members,

Track your progress online and receive a free pedometer. Go to <u>http://my.kp.org/ca/countyofla/yourrewards.html</u>, click on your benefit plan and learn more about your rewards.

\*To see a more personalized number of the calories you burned during your walk, go to: http://members.kaiserpermanente.org/kpweb/healthency.do?hwid=tx4394



### **Welcoming Stairwells and Prompts**





# Taking the stairs burns steam and relieves stress.



# **Thrive Across America**



#### thrive across america

### healthyworkforce



#### What is Thrive Across America?

*Thrive Across America* is an online physical activity program where you travel through all eight Kaiser Permanente regions and Program Offices by recording exercise minutes and moving along a virtual route. Along the way you'll learn about the people and places that help us thrive as well as great sites to visit in each region.



BERNARD J. TYSON Executive Vice President Heality Plan and Hospital Operations Keiser Parmanente Coalition of Kaiser Permanente Unions Welcome 2

### **Thrive Across America**





# **Every Body Walk!**

#### Championed by senior Kaiser Permanente leaders

Every Body Walk! Website

- Scientific and medical information on walking
- Interactive maps with safe walking routes
- Links to local bike/ped groups
- Calendar of organized walking events
- Rich, interactive, shareable video content
- Social media promotion

#### KP Walk! targeting employees and physicians

www.everybodywalk.org







Watch the latest video - Lorem insum dolor sit amet, consectetur adipiscing elit, Maecenas suscipit consectetur placerat. + Watch Video

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Walking Groups





**Americans Take Fewer Steps** 

despair. + Read More

You want to get healthy. You know you need to exercise more. You may have even jump-started your New Year's resolutions by joining a gym. But if you're not ready to squeeze into shorts or a legtard and grunt through an bour of Spinning or Jazzercize or kickboxing don't despair - Read More

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+ Tell Me More

+ More Information

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+ Tell Me More















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+ Tell Me More

Green Links



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+ Tell Me More



walking core maps Help you find a walkable place to live by caviculating a Walk Score for any address

video gallery

This demo contains a series of important and useful guides on how to use the basic aspects of the template, such as how to install. + More Inf

Many features aid the overall performance through optimized code such as compressed CSS, to Gantry side caching.

health benefits

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### **Clinical Practice Change: Exercise as a Vital Sign**



- MAs ask about PA for every patient, every visit
- Info recorded in Vitals section of EHR
- Providers counsel and encourage recommended PA levels (150/wk adults; 300/wk kids)
- System prompts for < recommended levels</li>
- After Visit Summary with tailored information/recommendation

🏌 Images 🎇 Questionnaires	s 🛃 Admin 🖳 Benefits Inguiry 🚻 References 🌌 :
Last filato	P: 60 T: T Src: Resp: 24 W: 185 lbs (83 p/m2, BSA: 2.05 m2, Exercise Vitals: 100 mins/wk
Charting   Chief Complaint 9   Nursing Notes 9   Vitals 9	BP     120/80       Pulse     60       Resp     24       Temp     Temp src
Exercise Vitals	SpO2 VVt - Scale 185 lbs (83.915 kg) Height 5' 11" (1.803 m) Peak Flow
History Progress Note	Exercise Vitals New Reading   Go to Doc Flowsheet
SmartSets	Exercise Vitals 04/15/2009 1551 •• Exercise Level of Effort:
Follow-up S Close Encounter	Days per week of moderate 2 to strenuous exercise (like a brisk walk)
	On average, minutes per day 50 of exercise at this level
	New Reading   Go to Doc Flowsheet       Review Exercise Vitals       Image: Mark as Reviewed     Last Reviewed by {

# **KP's Healthy Food Strategy**



Element	Target
Healthy options in vending & cafeteria	Workforce, patients
Increasing awareness of nutritional content of options	Workforce, patients
Access to locally sourced food	Workforce, patients, community
Lactation/breastfeeding practices & policies	Workforce, patients
Healthy meetings	Workforce
Community interventions	Workforce, patients, community





# **Examples**



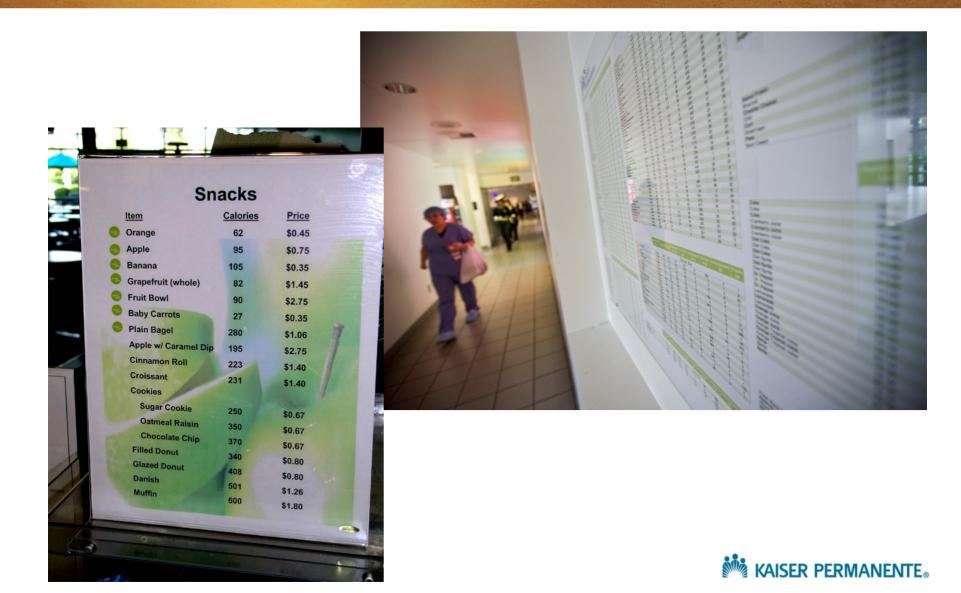
# Healthy Picks – Vending & Cafeteria together





### **Menu Labeling**





### **Sugar Sweetened Beverages**



What's in your				
D	<b>RINK?</b>			
= 1 teaspoon of sugar = 1 teaspoon of fat				
COCA-COLA 20 ounces = 240 calories 16 ¼ teaspoons of sugar	MONSTER Energy Drink 16 ounces = 200 calories 13 ½ teaspoors of sugar			
SNAPPLE Ktvi Strawberry Juice Drink 16 ounces = 210 calories 12 34 teaspoons of sugar	WELCH'S 100% Orange Juice 16 ounces = 240 calories 14 teaspoons of sugar			
GATORADE 20 ounces = 130 calories 8 ½ teaspoons of sugar	CARAMEL FRAPPUCCINO Blended Coffee Drink with Whipped Cream 16 ounces = 380 calories			



380 calories 11 ¾ teaspoons of sugar 3 teaspoons of fat



Kaiser Permanente.

### **Farmers Markets**





### **Farm Box Delivery Programs**





TakeHome - sustainably-farmed, organic produce delivered to you at your Kaiser location on Thursdays.



Place your order below. Set up a recurring delivery or order as needed. Orders placed by Monday at 2pm can be delivered that Thursday.

Click your region below to view the fruits and vegetables in **this week's seasonal mix**: Northern California Southern California



### **Lactation Accommodations**







### **Healthy Meetings Tools**





When it's your job to order food for a meeting, finding healthy choices can seem impossible. This tip sheet suggests healthy options that taste great and will help everybody thrive.

- Go for whole grains. You name it—whole-grain breads, pastas, brown rice and cereals.
- Go lean on protein. Offer chicken, fish and vegetarian options like beans or tofu.
- **V** Trim the fat. Try low or nonfat options if available.
- Include lots of fresh fruits and vegetables. They add flavor, fiber, and color to any meal.
- Keep it balanced. Simply put, a healthy plate should be 1/2 filled with vegetables, 1/4 with whole grains and 1/4 lean protein. Serve fruit as a naturally

- Always offer a vegetarian selection. Be sure that whatever the vegetarian option is, it includes some sort of protein such as hard-boiled eggs, beans or tofu.
- Avoid artificial ingredients, added sugars and trans fats such as hydrogenated oils. Choosing fresh and whole foods is the easiest way to make sure you are serving truly Healthy Picks.
- Avoid soda and other sweetened beverages. Offer pitchers of water with citrus fruits or mint, rather than plastic water bottles. Try unsweetened tea, iced or hot,



### Learnings & Challenges



- 1. Heavy competition for leadership attention
- 2. Mismatch between evidence and programmatic focus of key champions

#### **3.** A broad range of potential allies:

- workplace wellness/HR
- clinical prevention leaders
- community benefit
- sustainability officers
- marketing/communications
- facilities
- labor partners

#### 4. Hospitals are an untapped as a community asset:

- built environment
- policy advocacy
- social norm



### Recommendations



- 1. Connect wellness strategies to emerging evidence and national focus on policy/systems/environmental change
  - CDC, Let's Move!, WH Obesity Task Force, private health funders, IOM, etc.
  - Couple built environment strategies with awareness and culture norms
- 2. Emphasize role of hospitals as part of, and catalyst for, active community environments
- 3. Engage and partner with diverse stakeholder groups; be flexible in healthy environments framing
  - Environmental sustainability
  - Health equity
  - Community economic development







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