

It's Not Where You Work that Matters.....

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In the beginning....

Aggregate Health Care Utilization Claims analyses

- Top 5 pharmacy claims were MH related
- Not always employee- often dependents



Validation

- Reviewed categorical diagnoses on claims
- Reviewed EAP claims data
- Looked at Worker's Compensation claims
- Learned about presenteeism and its impact on productivity



Observation

- Unsettling cultures (emotional intelligence)
 - Wide variance among multi-site cultures
 - Tone of voice in which individuals related stories
 - Management vs. rank and file
 - Lack of training in people skills area/communication



Taking the Pulse of Your Work Place

- To paraphrase Dawn Clark Netsch:
- Let us challenge one another to "*lead* with passion, to *lead* with zeal and to *lead* with a sense of righteousness-but always mindful that we must *lead* with respect and reverence for our differences."



Your Vital Signs



In your workplace, is the following is: true/false

- Temperature: Your boss micro-manages assignments
- Pulse: You often over-hear a colleague being chewed out
- Respirations: You are not part of the process but feel blamed for the outcome.



What is Culture?

- System of shared beliefs, customs, values and behaviors
- Transmitted from one generation to the next
- Important part of every individual
- Shapes values and values shape attitudes





Culture cont'd

- Culture is in a process of constant change
- Culture can be a unifier in creating a solid foundation....or NOT!!!

Adapted from Huff and Kline, 1999; *Cultural Competency in Worksite Health Promotion Programs*, May/June 2000.



A Culturally Healthy Work Environment Is Good for Business

People cannot get better in an unhealthy Environment.



Unknown





- Stress
- Exacerbated chronic disease symptoms
- Unhealthy lifestyle choices
- Productivity declines
- Hospitalizations, injuries, increased absenteeism





You know the rest!



- (See Tom's slides)
- Resources
 - *Culture Counts*, Dee Edington, PHD, Welcoa Expert Interview, 2009.
 - Creating a Culture of Wellness, David Hunnicut, WELCOA President, 2009.





Next Steps

Where do we go from here? Thoughts? Questions?

Thank you! Have a healthy summer.



