



UNIVERSITY OF  
NEW ENGLAND

## Vision for the Future

**VISION – 2017** | The University of New England will be nationally recognized with programs of excellence and innovation in health professions and the arts and sciences.

The University will have integrated educational, research, and science programs that are based on collaborative, interdisciplinary partnerships. UNE will continue to be the primary educator of healthcare professionals for the state of Maine. Health science programs will embrace and promote a patient-centered approach to educating osteopathic physicians and healthcare professionals. Interdisciplinary programs promote learning in integrative ways.

Through its diverse, traditional undergraduate majors in the arts and sciences, UNE will provide transformative educational experiences that prepare young adults for their immediate and distant personal, career and civic futures.

The University will have well-developed centers of excellence in research. The level of scholarly productivity and extramural funding of the faculty in select programs will place the University in the top tier of academic and research institutions in northern New England. Through the generation and dissemination of new knowledge, members of the University will seek to

solve the major health, environmental, and cultural challenges faced by society. UNE will have a strong program of service at all levels of our society and be a leader in environmental stewardship.

The University will manage its unique resources wisely. Students will have the opportunity to learn not only on our coastal campuses, but also nationally and internationally. The University will be a leader in the use of innovative technology. The planning and integration of our academic, residence life and support facilities will be viewed as a model for building interdisciplinary, team-based learning and scholarly communities.

Cocurricular programs are central to the mission of the University for educating students and supporting the personal growth of all members of the University community. Athletic programs will achieve demonstrable success, enriching the University and aiding in the recruitment, retention and overall satisfaction of the student body.



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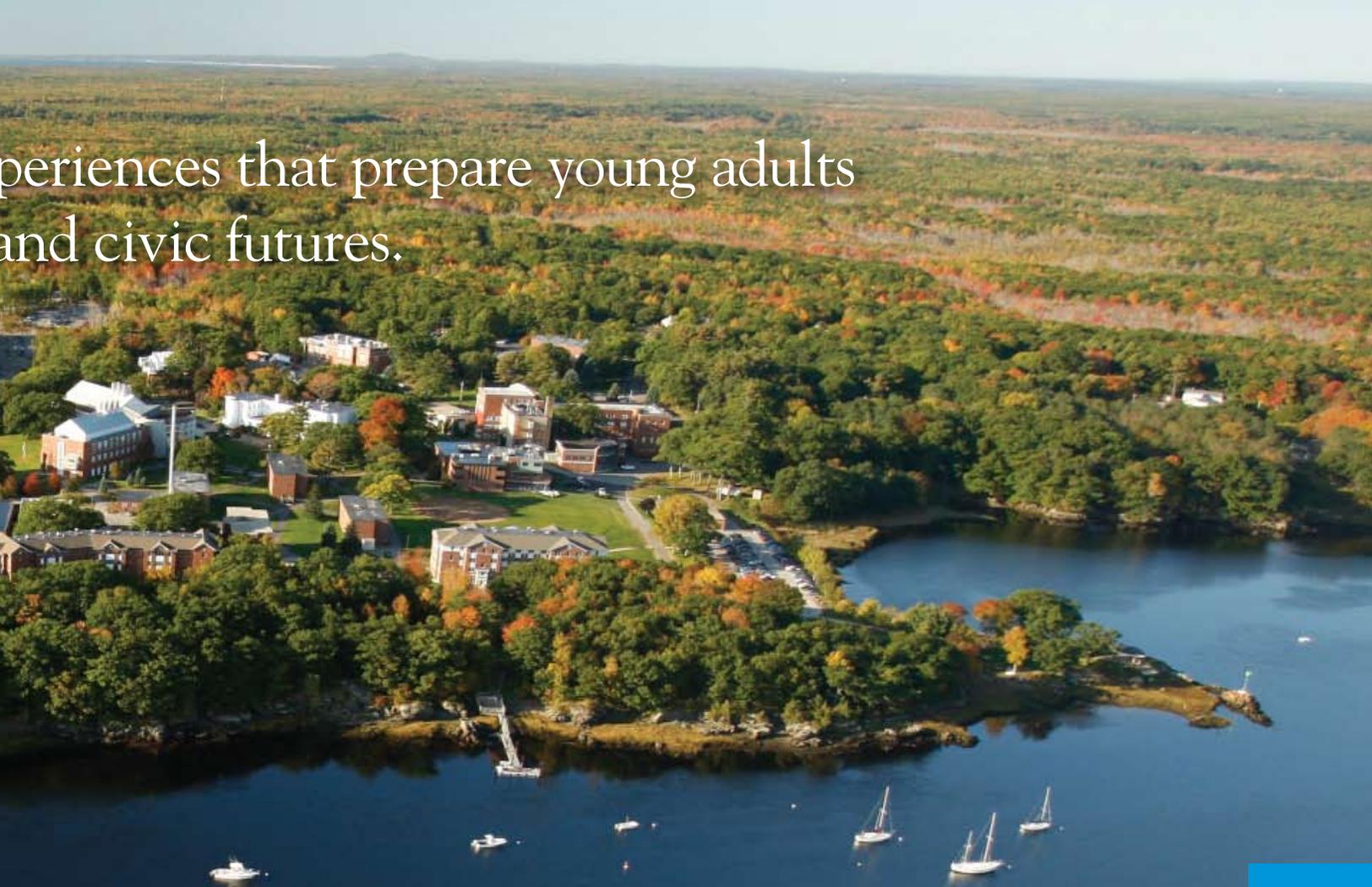
## **MISSION**

The University of New England provides students with a highly integrated learning experience that promotes excellence through interdisciplinary collaboration and innovation in education, research, and service.

## **CORE VALUES STATEMENT**

The University of New England values student-centered, multi-disciplinary and interdisciplinary programs that meet the highest ethical standards to achieve excellence in support of an integrative approach to the liberal arts, health and the environment, as well as scholarship and research.





periences that prepare young adults  
and civic futures.

## **STRATEGIC INITIATIVES**

### **AT THE UNIVERSITY OF NEW ENGLAND, EVERYTHING WE ACHIEVE CENTERS ON LEARNING.**

For students of the 21st century, knowledge and skills must be relevant and applicable in an increasingly complex world. With its diversity of programs poised for more growth, the University of New England has a unique opportunity to build bridges between traditionally separate programs and colleges. We are committed to providing our students with an innovative, interdisciplinary learning experience, where professors and students value critical thinking and collaboration.

Four Strategic Initiatives form the foundation of this commitment:

- 1: UNE will establish educational programs that bridge traditional academic boundaries to create transformative experiences for students.
- 2: UNE will have a culture and infrastructure that support students and faculty in research and scholarship.
- 3: UNE will have a learning-centered environment for active involvement in campus life and community engagement.
- 4: UNE will optimize university resources and support ethical, effective, efficient and responsible decision-making.

UNE will establish educational programs that bridge traditional academic boundaries to create transformative experiences for students.

### **STRATEGIC INITIATIVE #1**

**UNE will establish educational programs that bridge traditional academic boundaries to create transformative experiences for students.**

We are committed to academic excellence and will provide the tools and environment that support it and measure progress toward achievement and continuous improvement. We will link resources across colleges and administrative units to integrate and advance academic programs to a level of national recognition.

**Targeted Goal:** UNE will establish a Center for Teaching, Learning, and Technology

With almost immediate access to a universe of knowledge, students must learn to qualify and synthesize information efficiently and effectively.

The Center will be a resource for information and preparation of faculty in advanced and innovative instructional programs utilizing technology for enhanced teaching and learning results. Undergraduate and graduate education will be improved through the Center's focus on the art of teaching and the process of learning.

**Targeted Goal:** UNE will establish an integrated Center for Academic Health Sciences

With a College of Health Professions, a College of Osteopathic Medicine, and a new College of Pharmacy, UNE is already well known for its programs in medicine and the health professions. The Center will foster interdisciplinary education and clinical practice by implementing successful models for integrating existing and emerging health science education programs with research and service.



UNE will have a culture and infrastructure that support students and faculty in research and scholarship.

## **STRATEGIC INITIATIVE #2**

**UNE will have a culture and infrastructure that support students and faculty in research and scholarship.**

With the pace of discovery and the body of knowledge increasing exponentially, research and scholarship are crucial to a learning-centered environment. We will support our faculty by establishing university-wide development programs to enhance and encourage research and scholarship. Our professors will foster mentoring of undergraduate and graduate students through creative and interdisciplinary research opportunities.

**Targeted Goal:** UNE will establish four Centers of Research and Scholarship. We will improve resources and establish policies that enable us to create interdisciplinary centers of research and scholarship excellence with focus

areas of national recognition. Researchers will work in collaboration with educators, scholars, clinicians, patients, government agencies, and private companies to address complex societal problems and to find solutions together, with the Centers providing a matrix for coordination of ideas and support.

- Center for Land-Sea Interactions: Human, River and Ocean Health
- Center of Excellence in Neuroscience and Pain Management
- Center for Global Humanities
- Center for Community and Public Health

**Targeted Goal:** UNE will establish master and doctoral programs to prepare students centered on interdisciplinary research and scholarship. Working collaboratively with faculty scholars and scientists, graduate programs will teach students to integrate knowledge across disciplines in order to gain greater insights into the workings of the world, and prepare them to meet the future challenges of society.



UNE will have a learning-centered environment for active involvement in campus life and community engagement.

### **STRATEGIC INITIATIVE #3**

**UNE will have a learning-centered environment for active involvement in campus life and community engagement.**

Learning and personal growth thrive in a culture that supports health and wellness of body, mind and spirit, and a commitment to the environment. UNE's positive impact on the region is already felt, and we will continue our socially responsible practices through enhanced programs, services and outreach, while expanding our perspectives to include the global community.

**Targeted Goal:** UNE will enhance facilities to support the growth of fitness programs and extramural sports, as well as arts, cultural, and recreational activities.

UNE will promote fitness programs, provide more opportunities for participation in athletics and recreational sports, and support programs that value the arts and cultural activities – all for the benefit of students and the local community.

**Targeted Goal:** UNE will engage a culturally diverse and globally connected community of learners in which all students have the opportunity for international study.

We are committed to creating and celebrating a culturally diverse student body, faculty and staff that values open communication and collaboration. Our students will have access to strong programs in international study, as well as creative opportunities for distance learning and experiential education.



UNE will optimize university resources and support ethical, effective, efficient and responsible decision-making.

#### **STRATEGIC INITIATIVE #4**

**UNE will optimize university resources and support ethical, effective, efficient and responsible decision-making.**

As part of our ongoing commitment to excellence, we will establish strategic benchmarks for quality and growth, strengthen our governance structures, and establish systems that maximize our assets, resources and personnel.

**Targeted Goal:** UNE will exemplify its commitment to its communities with master plans for each campus that focus on aesthetics, accessibility to the environment, and student needs.

As we continue to enhance our campuses, we will expand our commitment to environmental stewardship and sustainable development while preserving their natural and historic character.

**Targeted Goal:** UNE will foster a culture of accountability that utilizes assessment and analysis to support responsible planning and continuous improvement in all academic and administrative areas. In addition to policies and practices that encourage and support input as well as insight, UNE has created an Office of Institutional Research and Assessment to establish and monitor benchmarks in key areas that will serve as markers for improvement.



## HISTORY OF UNIVERSITY OF NEW ENGLAND

The University of New England is a top-ranked independent, coeducational university with two distinctive campuses located in the coastal communities of Biddeford and Portland, Maine. It has over 4,000 students and offers more than 40 undergraduate, graduate and professional degree programs. The institution is the leading provider of healthcare professionals in the state of Maine, and has recognized strengths in osteopathic medicine; health sciences; biological, marine, and environmental sciences; and other select areas of excellence in the liberal arts.

The institution upholds the proud traditions and spirit of the original colleges that merged to become the University of New England. St. Francis College traces its commitment to

liberal arts and science education to its founding by the Franciscan order in 1939. The New England College of Osteopathic Medicine was established in 1978 with a mission of training osteopathic physicians who would practice primary care medicine. The two colleges successfully joined to establish the University of New England. In 1996 the University merged with Westbrook College, an institution that has promoted higher education opportunities for men and women since it was founded in 1831. The College of Health Professions was established on the Portland Campus in 2001, and renamed the Westbrook College of Health Professions in 2008 in recognition of its heritage. The University's fourth college, the College of Pharmacy, was established on the Portland Campus in 2007.



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