

UNIVERSITY OF NEW ENGLAND
COLLEGE OF HEALTH PROFESSIONS
STRATEGIC PLAN – DRAFT - EXECUTIVE SUMMARY
August 27, 2008

Mission

The College of Health Professions improves the health of communities by graduating students who are passionate and well equipped to lead, excel, and act as agents of change in a complex health care system, by developing and disseminating new knowledge, and through the delivery the highest quality relationship-centered clinical and community care.

Vision

In 2017 the College of Health Professions at the University of New England is a top tier and nationally recognized leader in innovative, interdisciplinary health professional education & research. CHP is a model educator of health care professionals producing graduates recognized for their critical thinking, compassion, collaborative approach to care, leadership, and passion for promoting health and wellness. The college's strong research program is grounded in the clinical disciplines and takes an interdisciplinary approach to scientific questions and clinical problems. Our clinical care settings serve as models for our students, laboratories for our researchers, and practice sites for our faculty. In collaboration with other colleges and the community, CHP serves as a thriving, sustainable and community-based model of integrated health care, health promotion, education and research.

Core Values

As part of the global community, the College of Health Professions embraces the fundamental right of all human beings to physical, mental, and social wellbeing. The College values student-centered, integrated, and interdisciplinary education, research, and service programs that meet the highest standards of excellence and innovation. We value and expect integrity and ethical behavior, campus and community diversity, health and wellness, and environmental stewardship. As members of the College community, we place a special emphasis on effective communication and lifelong learning, as we strive to be **Compassionate, Collaborative Leaders** who are **Critical Thinkers**, and who promote **Health & Wellness**.

Goals

- 1) **Core Attributes:** Identify, develop, and assess the core attributes we desire for graduates of the College of Health Professions.
 - a) **Objective 1:** Identify the core attributes - Compassion, Collaboration, Leadership, Critical Thinking, Health & Wellness
 - b) **Objective 2:** Define and develop core attributes through existing committee structure
 - c) **Objective 3:** Establish baseline measures and target goals for evaluating core attributes in students, faculty, and staff

- 2) **Academic Excellence:** Identify and develop centers of academic excellence within the College and in collaboration with other units of the University.
 - a) **Objective 1:** Explore and discuss the a definition of academic excellence
 - b) **Objective 2:** Define the metrics for measuring academic excellence
 - c) **Objective 3:** Promote academic excellence in faculty and students by applying the defined metrics not only in academic programs but in partnership with the strategic initiatives in research & scholarship, and clinical & community service

- 3) **Excellence in Clinical and Community Service:** Identify and develop opportunities for the College to promote and provide accessible and integrated health care services.
 - a) **Objective 1:** Establish a WCC health care facility incorporating clinical and educational opportunities for CHP students and faculty
 - b) **Objective 2:** Provide community outreach to populations with health-related needs
 - c) **Objective 3:** Establish partnerships for translational research
 - d) **Objective 4:** Strengthen clinical education and life-long learning opportunities
 - e) **Objective 5:** Use technology to enhance excellence in clinical and community service

- 4) **Excellence in scholarship and research:** Identify and develop areas of research and scholarship that support the evolution of health care and interdisciplinary collaboration.
 - a) **Objective 1:** Establish a core administrative infrastructure that sustains and promotes the ongoing development of CHP research and scholarship
 - b) **Objective 2:** Develop the CHP research and scholarship agenda
 - c) **Objective 3:** Improve faculty research and scholarship productivity as demonstrated by increases in grant submissions and peer-reviewed publications
 - d) **Objective 4:** Increase student participation in research & scholarship as demonstrated by graduate research literacy and productivity
 - e) **Objective 5:** Increase the dissemination of research and scholarship within and beyond UNE
 - f) **Objective 6:** Increase the visibility and viability of a culture of interdisciplinary research and scholarship conducted within UNE and with collaborative partners

- 5) **Excellence in administrative operations** (PROPOSED ADDITION)